

MILK (Mainly I Love Kids) Fund

(Registered under the Charities Act 1994 and the Societies Act 1966, Singapore) (UEN: T04SS0150L)

Annual Report for the Financial Year Ended 31 March 2022

EXECUTIVE COMMITTEE MEMBERS

President : Mrs Joy Balakrishnan
Vice President : Mrs Deborah Ong
Honorary Secretary : Ms Janet Lyn Yoke Chin
Honorary Treasurer : Ms Woo Shea Leen
Executive Committee Member : Mr Tan Wah Yeow

TRUSTEES

- 1. Ms Janet Lyn Yoke Chin
- 2. Dr Sheryn Mah

REGISTERED AND PRINCIPAL PLACE OF OFFICE

1 Lorong 2 Toa Payoh #07-00 Braddell House Singapore 319637

INDEPENDENT AUDITOR

Nexia TS Public Accounting Corporation

80 Robinson Road #25-00 Singapore 068898

Director-in-charge: Loh Hui Nee

Appointed since financial year ended 31 March 2019

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In the opinion of the Executive Committee, the accompanying financial statements of MILK (Mainly I Love Kids) Fund (the "Society") as set out on pages 5 to 29 are properly drawn up in accordance with the Singapore Financial Reporting Standards ("FRS"), the Singapore Societies Act 1966 (the "Societies Act") and the Singapore Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations"), so as to give a true and fair view of the financial position of the Society as at 31 March 2022 and of the financial performance, changes in funds and cash flows of the Society for the financial year covered by the financial statements.

On behalf of the Executive Committee

MRS JOY BALAKRISHNAN PRESIDENT MS WOO SHEA LEEN HONORARY TREASURER

Singapore

24 August 2022



Independent Auditor's Report to the Members of MILK (Mainly I Love Kids) Fund

Report on the Financial Statements

Opinion

We have audited the accompanying financial statements of MILK (Mainly I Love Kids) Fund (the "Society") set out on pages 5 to 29, which comprise the statement of financial position as at 31 March 2022, the statement of financial activities, the statement of changes in funds and the statement of cash flows for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the financial statements are properly drawn up in accordance with the provision of the Singapore Financial Reporting Standards ("FRS"), the Singapore Societies Act 1966 (the "Societies Act") and the Singapore Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") so as to give a true and fair view of the financial position of the Society as at 31 March 2022 and of the financial performance, changes in funds and cash flows of the Society for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Executive Committee is responsible for the other information. The other information comprises the Statement by Executive Committee set out on page 1.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Independent Auditor's Report to the Members of MILK (Mainly I Love Kids) Fund

(cont'd)

Report on the Financial Statements (cont'd)

Responsibilities of the Executive Committee for the Financial Statements

The Executive Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of FRS, the Societies Act and the Charities Act and Regulations and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, the Executive Committee is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Executive Committee either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
 is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Executive Committee.
- Conclude on the appropriateness of the Executive Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.



Independent Auditor's Report to the Members of MILK (Mainly I Love Kids) Fund

(cont'd)

Report on the Financial Statements (cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Executive Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by regulations enacted under the Societies Act and the Charities Act and Regulations to be kept by the Society have been properly kept in accordance with the provision of the respective Acts.

During the course of our audit, nothing has come to our attention that caused us to believe that:

- (a) The funds have not been used in accordance with the objectives of the Society as an institution of a public character; and
- (b) The Society did not comply with the requirements of Regulations 11 (use of donations) and 15 (fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.



Nexia TS Public Accounting Corporation Public Accountants and Chartered Accountants

Singapore

24 August 2022

	Note	2022 \$	2021 \$
ASSETS			
Current assets	•		
Cash and bank balances	3	6,179,393	6,637,913
Other receivables	4	8,583	5,521
Other current assets	5 _	125	904
	-	6,188,101	6,644,338
Total assets	-	6,188,101	6,644,338
LIABILITIES			
Current liabilities			
Trade and other payables	6 _	27,827	37,264
NET ASSETS	=	6,160,274	6,607,074
FUNDS			
Unrestricted funds			
General funds	7	5,547,545	5,551,314
Designated funds	8	10,807	29,043
		5,558,352	5,580,357
Destricted from de			
Restricted funds Bicentennial Community Fund Matching Grant (BCFMG)	9	400,000	400,000
Care and Share Matching Grant (CSMG)	9 10	400,000 167,422	626,717
MILK Scholarship (MS)	11	34,500	020,717
WILLY Conditions (WC)		601,922	1,026,717
Total funds	-	6,160,274	6,607,074

2022		Unrestrict	ed Funds	Res	tricted Funds		
	Note	General Funds	Designated Funds	CSMG Funds	MS Funds	TSS Funds	Total Funds
		\$	\$	\$	\$	\$	\$
<u>Income</u>							
Income generated from funds							
- Voluntary income	13	422,903	-	-	34,500	6,300	463,703
Other income							
- Interest income		17,444	-	-	-	-	17,444
- Membership fee		100	-	-	-	-	100
Total income	_	440,447	-	<u>-</u>	34,500	6,300	481,247
Expenditure							
Cost of generating voluntary income	14	94	-	-	-	-	94
Charitable activities							
- Programme disbursements	16	113,466	18,236	459,295	-	-	590,997
- Manpower and related costs	19	59,640	-	-	-	-	59,640
Total charitable activities	_	173,106	18,236	459,295	-	-	650,637
Governance costs	17	271,016	-	-	-	6,300	277,316
Total expenditure	_ _	444,216	18,236	459,295	-	6,300	928,047
Net (expenditure)/surplus, representing							
net movement in funds		(3,769)	(18,236)	(459,295)	34,500	-	(446,800)

2021		Unrestric	ted Funds	Restricted	Funds	
	Note	General Funds	Designated Funds	BCFMG Funds	CSMG Funds	Total Funds
		\$	\$	\$	\$	\$
<u>Income</u>						
Income generated from funds						
- Voluntary income	13	246,814	-	400,000	626,717	1,273,531
Other income						
- Interest income		37,796	-	-	-	37,796
- Membership fee		100	-	-	-	100
Total income	-	284,710	-	400,000	626,717	1,311,427
Expenditure						
Charitable activities						
- Programme disbursements	16	-	18,467	-	27,433	45,900
- Manpower and related costs	19	59,514	-	-	-	59,514
Total charitable activities	_	59,514	18,467	-	27,433	105,414
Governance costs	17	187,777	-	-	-	187,777
Total expenditure	<u>-</u>	247,291	18,467	-	27,433	293,191
Net surplus/(expenditure), representing						
net movement in funds		37,419	(18,467)	400,000	599,284	1,018,236

	Unrestrict	Unrestricted Funds		Restricted Funds		nds Restricted Funds			
	General Funds \$	Designated Funds \$	BCFMG Funds \$	CSMG Funds \$	MS Funds \$	TSS Funds \$	Total Funds		
At 31 March 2020	5,513,895	47,510	-	27,433	-	-	5,588,838		
Net surplus/(expenditure)	37,419	(18,467)	400,000	599,284	<u>-</u>	-	1,018,236		
At 31 March 2021	5,551,314	29,043	400,000	626,717	-	-	6,607,074		
Net (expenditure)/surplus	(3,769)	(18,236)	-	(459,295)	34,500	-	(446,800)		
At 31 March 2022	5,547,545	10,807	400,000	167,422	34,500	-	6,160,274		

	Note	2022 \$	2021 \$
Cash flows from operating activities		(440,000)	4 0 4 0 0 0 0
Net (expenditure)/surplus for the financial year		(446,800)	1,018,236
Adjustments for:			
Interest income		(17,444)	(37,796)
	•	(464,244)	980,440
Change in working capital - Other current assets - Trade and other payables Cash (used in)/generated from operations Interest income received Net cash (used in)/provided by operating activities		779 (9,437) (472,902) 14,382 (458,520)	94 12,476 993,010 67,753 1,060,763
Net (decrease)/increase in cash and cash equivalents		(458,520)	1,060,763
Cash and bank balances			
Beginning of financial year		6,637,913	5,577,150
End of financial year	3	6,179,393	6,637,913

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 General information

MILK (Mainly I Love Kids) Fund (the "Society" or the "MILK Fund") is registered as a society in the Republic of Singapore under the Societies Act 1966 since 24 June 2004 and its registered office is located at 1 Lorong 2 Toa Payoh, #07-00 Braddell House, Singapore 319637. The MILK Fund is registered as a charity under the Charities Act 1994 since 6 July 2004 and is a member of the National Council of Social Service (Associate Member: 1 August 2004 – 31 January 2016; Full Member since 1 February 2016).

The principal activities of the Society are reaching out to disadvantaged children in the hope of developing them into contributing members of society.

The Society is approved as an Institution of a Public Character ("IPC") under the provision of the Income Tax Act 1947. Its IPC status has been extended from 1 July 2019 to 30 June 2021 and further extended from 1 July 2021 to 31 December 2023.

2 Summary of significant accounting policies

2.1 Basis of preparation

These financial statements have been prepared in accordance with the Singapore Financial Reporting Standards ("FRS") and the provisions of the Societies Act 1966 (the "Societies Act") and the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations"). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of these financial statements in conformity with FRS requires the Executive Committee to exercise its judgement in the process of applying the Society's accounting policies. It also requires the use of certain critical accounting estimates and assumptions.

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. There are no areas involving higher degree of judgement or complexity, or areas where assumptions and estimates are significant and critical to the financial statements.

Interpretations and amendments to published standards effective in 2022

On 1 April 2021, the Society adopted the new or amended FRS and Interpretations to FRS ("INT FRS") that are mandatory for application for the financial year. Changes to the Society's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new or amended FRS and INT FRS did not result in substantial changes to the Society's accounting policies and had no material effect on the amounts reported for the current or prior financial years.

2.2 Income recognition

- (a) Donations received are recognised when the Society obtains the right to receive the donations; it is probable that the economic benefits associated with the donations will flow to the Society; and the amount of the donations can be measured reliably.
- (b) Government grants are recognised at their fair value where there is reasonable assurance that the grants will be received and the Society will comply with all attached conditions.
- (c) Employment credit received from the government in relation to the Jobs Support Scheme (JSS), Special Employment Credit (SEC), Temporary Employment Credit (TEC), Wage Credit Scheme (WCS) and Enhanced Wage Credit Scheme (Enhanced WCS) are recognised upon receipt. Such credits are provided to defray the wage costs incurred by the organisation and are offset against manpower and related costs in the financial statements.
- (d) Interest income on bank current accounts and fixed deposits placed with banks are recognised on an accrual basis using the effective interest method.
- (e) Sponsorship in-kind are recorded at values based on a reasonable estimate of their value. Assets which are donated for resale or consumption are not recorded when received if the values of such assets are not material and it is not practical to ascertain the value of the items involved. No value is ascribed to volunteer services.

2.3 Financial assets

(a) Classification and measurement

The Society classifies its financial assets at amortised cost.

The classification of financial instruments depends on the Society's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial assets.

The Society reclassifies financial instruments when and only when its business model for managing those assets changes.

(b) At initial recognition

At initial recognition, the Society measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial assets. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

2.3 Financial assets (cont'd)

(c) At subsequent measurement

Financial instruments mainly comprise of cash and cash equivalents and other receivables.

Depending on the Society's business model for managing and the cash flow characteristics of the assets, the subsequent measurement are as follows:

Amortised cost: Financial instruments that are held for collection of contractual cash
flows where those cash flows represent solely payments of principal and interest are
measured at amortised cost. A gain or loss on a financial instrument that is
subsequently measured at amortised cost and is not part of a hedging relationship is
recognised in statement of financial activities when the asset is derecognised or
impaired. Interest income from these financial assets is included in interest income
using the effective interest rate method.

(d) Impairment

The Society assesses on a forward looking basis the expected credit losses associated with its debt financial assets carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For receivables, the Society applies the simplified approach permitted by the FRS 109, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

(e) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Society commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Society has transferred substantially all risks and rewards of ownership.

On disposal of a financial asset, the difference between the carrying amount and the sale proceeds is recognised in statement of financial activities.

2.4 Other payables

Other payables represent liabilities for goods and services provided to the Society prior to the end of the financial year which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). Otherwise, they are presented as non-current liabilities.

Other payables are initially measured at fair value, and subsequently carried at amortised cost, using the effective interest method.

2.5 Leases

When the Society is the lessee:

At the inception of the contract, the Society assesses if the contract contains a lease. A contract contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

Right-of-use assets

The Society will recognise a right-of-use asset and lease liability at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted for any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

Right-of-use assets (except for those which meets the definition of an investment property) are presented separately on the balance sheet.

Lease liabilities

Lease liability is measured at amortised cost using the effective interest method. Lease liability shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a change in the Society's assessment of whether it will exercise an extension option; or
- There are modifications in the scope or the consideration of the lease that was not part of the original term.

Lease liability is remeasured with a corresponding adjustment to the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term and low-value leases

The Society has elected to not recognise right-of-use assets and lease liabilities for short-term leases that have lease terms of 12 months or less and leases of low value leases. Lease payments relating to these leases are expensed to profit or loss on a straight-line basis over the lease term.

2.6 Expenditure

All expenditure is accounted for when incurred, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs cannot be wholly attributable to an activity, they have been apportioned on a basis consistent with the use of resources.

(a) Costs of generating funds from fund-raising activities

These costs are directly attributable to the fund-raising activities, separate from those costs incurred in undertaking charitable activities.

(b) Charitable activities

Programme disbursements comprise all disbursements made in relation to the charitable objects of the Society. The total costs of charitable expenditure include an apportionment of overhead and shared costs.

(c) Governance cost

Governance costs include the costs of governance arrangements, which relate to the general running of the Society, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements, and an apportionment of overhead and shared costs.

2.7 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Society pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Society has no further payment obligations once the contributions have been paid.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short term cash basis if the Society has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

2.8 Provisions for other liabilities and charges

Provisions for other liabilities and charges are recognised when the Society has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

2.9 Currency translation

The financial statements are presented in Singapore Dollar, which is the functional currency of the Society.

Transactions in a currency other than Singapore Dollar ("foreign currency") are translated into Singapore Dollar using the exchange rates prevailing at the dates of the transactions. Currency translation differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the reporting date are recognised in the statement of financial activities. Nonmonetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

2.10 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include deposits with financial institutions which are subject to an insignificant risk of change in value.

2.11 Funds structure

The unrestricted funds comprise designated and general funds that are for use at the discretion of the Executive Committee in furtherance of the Society's objectives.

For administrative reasons, unrestricted funds may be designated by the Executive Committee for use under specific purposes.

Restricted funds are funds which are to be used for specific purpose programmes.

3 Cash and bank balances

	2022 \$	2021 \$
Cash at bank	568,639	1,541,374
Short-term bank deposits	5,610,754	5,096,539
	6,179,393	6,637,913

The rates of interest for short-term bank deposits ranged between 0.30% to 0.40% (2021: 0.25% to 0.30%) per annum.

4 Other receivables

	2022 \$	2021 \$
Interest receivable – short-term bank deposits	8,583	5,521

5	Other current assets		
		2022	2021
		\$	\$
	Prepayment	125	904
6	Trade and other payables		
		2022	2021
		\$	\$
	Accruals for operating expenditures	4,593	2,825
	Other payables – non-related parties	23,234	34,439
		27,827	37,264
7	General funds		
			Unrestricted
			Funds \$
	2022		
	At beginning of financial year		5,551,314
	Income		440,447
	Expenditure		(444,216)
	At end of financial year		5,547,545
	2021		5.540.005
	At beginning of financial year Income		5,513,895 284,710
	Expenditure		(247,291)
	At end of financial year		5,551,314
8	Designated funds		
		Unrestrio	cted Funds
		2022	2021
		\$	\$
	At beginning of financial year	29,043	47,510
	Disbursements (Note 16)	(18,236)	(18,467)
	At end of financial year	10,807	29,043

The funds are designated to support education programme for children.

9 Bicentennial Community Fund Matching Grant (BCFMG) Funds

	Restricte	Restricted Funds		
	2022	2021		
	\$	\$		
At beginning of financial year	400,000	-		
Grant received (Note 13)	-	400,000		
At end of financial year	400,000	400,000		

Bicentennial Community Fund, administered by the National Volunteer & Philanthropy Centre, provided dollar-for-dollar matching, up to \$400,000 per Institution of a Public Character (IPC) for eligible donations determined as follows:

- a. are cash donations received into the organisation's bank statements, when the organisation has a Live IPC status and within the qualifying period (1 April 2019 to 31 March 2020);
- b. are derived from private sources (i.e. not from Government or Statutory Boards, including the Tote Board, Community Chest, President's Challenge, other similar entities);
- c. exclude donations submitted for matching with any Government matching grants (e.g. Cultural Matching Fund, Community Silver Trust, etc):
- d. are received such that no benefits other than allowable benefits (as defined by IRAS) have been conferred on donors in return for their cash donations, and do not constitute sponsorships and/or grants; and
- e. are meant for local charitable causes.

Total eligible cash donations received by the Society within the qualifying period (1 April 2019 to 31 March 2020) for matching under the Bicentennial Community Fund amounted to \$1,143,315.

The Bicentennial Community Fund Matching Grant amounted to \$400,000 will be used by the Society to support education programmes for disadvantaged children and youth in Singapore such as scholarships, bursaries and educational support programmes.

10 Care and Share Matching Grant (CSMG) Funds

	Restricted	d Funds	
	2022	2021	
	\$	\$	
At beginning of financial year	626,717	27,433	
Grant received (Note 13)	-	626,717	
Grant disbursed (Note 16)	(459,295)_	(27,433)	
At end of financial year	167,422	626,717	

Per the Variation to the Funding Agreement for the Care and Share Matching Grant (the "CSMG") between the Ministry of Social and Family Development (the "MSF") and the Society dated 30 September 2015 (the "Agreement"):

Subject to the terms and conditions of the agreement and operating rules of CSMG, MSF agrees to give the Society a grant of up to \$2,250,000 which shall be computed on the basis that MSF will disburse a dollar and twenty-five cents for every eligible donation dollar for the first \$1,000,000 and a dollar for every eligible donation dollar for the subsequent \$1,000,000 that the Society raises between 1 December 2013 and 31 March 2016 (the matching period). The Society had up to 31 March 2020 to utilise the grant.

On 4 August 2016, MSF approved the Society's submission of proposed grant usage and eligible donations of \$1,839,055 that the Society raised during the matching period. Subject to the terms and conditions of the agreement and operating rules, the Society will be eligible to receive a matched grant of up to \$2,089,055. CSMG disbursement by MSF would be made in phases based on the Society's utilisation of the grant, and on the amount that the Society proposes to use and subject to the proposed use of the grant meeting the qualifying uses set by MSF.

The Society had up to 31 March 2021 to utilise the grant per the 2nd Variation to the Funding Agreement for CSMG between MSF and the Society dated 24 May 2019.

The utilisation deadline was extended to 31 March 2022 per the 3rd Variation to the Funding Agreement for CSMG between MSF and the Society dated 4 November 2020.

The utilisation/reporting deadline was extended to 30 September 2023 per the 4th Variation to the Funding Agreement for CSMG between MSF and the Society dated 16 March 2022.

The qualifying uses of the grant - to develop social service related programmes to better serve the beneficiaries in the following areas:

- (i) Capability Building
- (ii) Capacity Building
- (iii) New Initiatives/Expansion of existing services
- (iv) Critical Existing Needs (up to 20% of the grant). The cap of 20% may be raised to 30% with written approval from MSF.

As of 31 March 2022, the Society has submitted and received matching grants of \$1,880,150 (2021: \$1,880,150).

11 MILK Scholarship (MS) Funds

	Restricted Funds		
	2022	2021	
	\$	\$	
At beginning of financial year	•	_	
Donations received (Note 13)	34,500		
At end of financial year	34,500	_	

The MILK Scholarship (MS) Funds are restricted funds for MILK Scholarship programme.

12 Transformation Support Scheme (TSS) Funds

	Restricted F	Restricted Funds		
	2022	2021		
	\$	\$		
At beginning of financial year	-	-		
Grant received (Note 13)	6,300	-		
Governance costs (Note 17)	(6,300)			
At end of financial year	<u> </u>	-		

Transformation Support Scheme ("TSS") provide co-funding support to Social Service Agencies ("SSAs") to recruit manpower for capability-building projects leading to organisational transformation. SSA may apply for funding for up to 4 new headcounts to support transformation projects for up to 2 years, depending on the scope of work required in strengthening corporate capabilities and building organisational resilience in the short term, while facilitating organisational transformation in the mid to longer term.

The TSS co-funded the new hires' gross monthly wages, capped at a pay-out of \$4,000 per month and the funding received by SSA on a reimbursement basis.

SSA may tap on other national schemes such as the Jobs Growth Incentive ("JGI") and Jobs Support Scheme ("JSS"), in addition to the TSS, to receive maximum subsidies of up to 90% of gross monthly wages, regardless of the age and year of the hire.

As of 31 March 2022, the Society has submitted claims and received TSS grant of \$2,925 (2021: \$Nil) and JGI grant of \$3,375 (2021: \$Nil) – Note 13.

13 Voluntary income

2022	Unrestrict	ted Funds	Restricted	Funds	
	General	Designated	MS	TSS	
	Funds	Funds	Funds	Funds	Total Funds
	\$	\$	\$	\$	\$
Donations	63,545	-	-	-	63,545
"Supporting MILK through Covid-19 2021" donations	181,875	-	30,000	-	211,875
Third party event donations	30,622	-	4,500	-	35,122
Sponsorships in-kind (Note 15)	15,298	-	-	-	15,298
Grant Voluntary Welfare Organisations (VWOs)-Charities Capability					·
Fund Innovation and Productivity Grant ("VCF IPG") from National					
Council of Social Service (Note 17)	21,525	-	-	-	21,525
Grant SGUnited Traineeships ("SGUT") from Singapore Business					
Federation	7,200	-	-	-	7,200
Grant Force For Good Scheme-SGUT from National Youth Council	1,350	-	-	-	1,350
Grant Transformation Support Scheme ("TSS") from National Council					
of Social Service (Note 12)	-	-	-	2,925	2,925
Government grant Jobs Growth Incentive ("JGI") (Note 12)	-	-	-	3,375	3,375
Singapore Totalisator Board-Enhanced Fund-Raising Programme					
Matching Grant *	101,488	-	-	-	101,488
	422,903	-	34,500	6,300	463,703

^{*} The matching grant for FY2021 – "Supporting MILK through Covid-19" donations.

Included in the voluntary income are tax deductible donations of \$306,772 (2021: \$181,263).

The Society has complied with the 30/70 fundraising efficiency ratio (30/70 rule) in that the total expenses incurred on fund-raising in the financial years ended 31 March 2022 and 2021 did not exceed 30% of total receipts in the same period.

13 Voluntary income (cont'd)

Unrestricted Funds		Restricted		
General	Designated	BCFMG	CSMG	
Funds	Funds	Funds	Funds	Total Funds
\$	\$	\$	\$	\$
30,000	-	-	-	30,000
92,762	-	-	-	92,762
101,488	-	-	-	101,488
15,588	-	-	-	15,588
167	-	-	-	167
102	-	-	-	102
3,000	-	-	-	3,000
3,707	-	-	-	3,707
-	-	400,000	-	400,000
		,		•
-	-	-	626,717	626,717
246,814	-	400,000	626,717	1,273,531
_	General Funds \$ 30,000 92,762 101,488 15,588 167 102 3,000 3,707	General Funds \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	General Funds Designated Funds BCFMG Funds \$ \$ \$ 30,000 - - 92,762 - - 101,488 - - 15,588 - - 167 - - 102 - - 3,000 - - - - 400,000	General Funds Designated Funds BCFMG Funds CSMG Funds 30,000 - - - 92,762 - - - 101,488 - - - 15,588 - - - 167 - - - 3,000 - - - 3,707 - - - - - 400,000 - - - 626,717

14 Cost of generating voluntary income

The following items form the cost of generating voluntary income:

	2022 \$	2021 \$
"Supporting MILK through Covid-19 2021" – bank charges for donations	94	

15 Sponsorships in-kind

Sponsorships in-kind received were as follows:

	2022	2021
	\$	\$
Website hosting services (Note 17)	58	348
Office related expenses (Notes 17 and 20(a))	15,240	15,240
Total (Note 13)	15,298	15,588

The value of each of the items was advised by the sponsor of the item.

16 Programme disbursements

	Unrestricted Funds		Restricted Funds	ds	
_	General	Designated	CSMG		
	Funds	Funds	Funds	Total Funds	
	\$	\$	\$	\$	
2022					
Family Partnership Platform	105,126	-	-	105,126	
KeyStart Housing Stability (Note 10)	-	-	459,295	459,295	
Make-A-Difference	480	-	-	480	
MILK Bursary for St Anthony's Canossian Secondary School Students					
(Note 8)	-	18,236	-	18,236	
MILK-Counselling and Care Centre Young Minds Support Programme	7,860	-	-	7,860	
Total programme disbursements	113,466	18,236	459,295	590,997	
2021					
KeyStart Housing Stability (Note 10)	-	-	27,433	27,433	
MILK Bursary for St Anthony's Canossian Secondary School Students			,	,	
(Note 8)	-	18,467	-	18,467	
Total programme disbursements	-	18,467	27,433	45,900	

17 Governance costs

2022	Unrestricted Funds	Restricted Funds	
	General Funds	TSS Funds	Total Funds
	\$	\$	\$
Audit fee	11,235	-	11,235
Bank charges	522	-	522
Benevity charges	50	-	50
Giving.sg charges *	-	-	-
Insurance	2,736	-	2,736
IT services **	23,040	-	23,040
Manpower and related costs (Note 19)	214,370	6,300	220,670
Office related expenses ***	15,240	-	15,240
Printing and stationery	720	-	720
Staff benefit and welfare	369	-	369
Telecommunications	2,690	-	2,690
Transport	44		44
Total	271,016	6,300	277,316

2021	Unrestricted Funds	
	General Funds	
	\$	
Audit fee	11,770	
Bank charges	474	
Benevity charges	39	
Equipment expensed off	2,953	
Giving.sg charges *	-	
Insurance	2,648	
IT services **	2,523	
NCSS membership fee	125	
Manpower and related costs (Note 19)	148,277	
Office related expenses ***	15,382	
Printing and stationery	172	
Registry of Societies charges	40	
Staff benefit and welfare	188	
Telecommunications	3,175	
Transport	11_	
Total	187,777	

^{*} The National Volunteer & Philanthropy Centre, the administrator of the Giving.sg waived its 3% transaction fee for all donations on Giving.sg from 1 January 2020 to 31 March 2022 to support charities' online fundraising efforts during the COVID-19 pandemic. Total charges waived in FY2022 amounted to \$1,825 (2021: \$2,140).

- a) sponsorship-in-kind received for website hosting services of \$58 (2021: \$348) Note 15.
- b) subscription to iShine Cloud solutions of \$21,525 (2021: \$Nil) supported by Grant VCF IPG from National Council of Social Service (Note 13).

^{**} Included in IT services of FY2022:

^{***} Included in Office related expenses of FY2022 is sponsorship-in-kind received for office facilities of \$15,240 (2021: \$15,240) – Note 15.

18 Reserves

Reserves are to be built up continuously as much as is necessary to achieve the Society's vision of "No child capable of developing into a contributing member of the society will be marginalised because of disability, illness, poverty or social circumstances" for as long as there exists a need, immediate or otherwise, and accordingly, no set desired level of reserves is necessary.

Investment of reserves must only be in Singapore Dollar denominated bank deposit and with banks within Singapore only.

The reserves policy will be reviewed from time to time on a need basis.

19 Employee compensation

	2022	2021
	\$	\$
Wages and salaries	158,935	90,830
Employer's contribution to Central Provident Fund	23,248	17,511
	182,183	108,341
Secondment fee to National Council of Social Service for the		
Sun Ray Scheme	92,127	91,950
SGUnited Traineeships Programme - traineeship allowances	6,000	7,500
	280,310	207,791

The above employee compensation is allocated to charitable activities \$59,640 (2021: \$59,514) and governance costs \$220,670 (2021: \$148,277) as disclosed on the face of statement of financial activities and Note 17 to the financial statements respectively.

Wages and salaries is presented net of cash grant from Jobs Support Scheme of \$2,640 (2021: \$37,039), Wage Credit Scheme of \$464 (2021: \$464) and Enhanced Wage Credit Scheme of \$Nil (2021: \$619).

Secondment fee to National Council of Social Service ("NCSS") for the Sun Ray Scheme is presented net of subsidy from NCSS of \$2,300 (2021: \$17,020).

Included in the employee compensation of FY2022 is compensation of \$38,694 (2021: \$Nil) to 1 employee (2021: Nil) co-funded by grants of \$6,300 (2021: \$Nil) under the TSS scheme (Notes 12, 13 and 17).

Remuneration of employee compensation for the financial years ended 31 March 2022 and 2021 falling within broad bands are set out below:

	Number of staff 2022 2021		
Annual remuneration	2022	2021	
- between \$100,001 to \$200,000	Nil	1	
- more than \$200,000	Nil_	Nil	

20 Related party transactions

For the purposes of these financial statements, parties are considered to be related to the MILK Fund if the MILK Fund has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the MILK Fund and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

(a) GYP Properties Limited

GYP Properties Limited (the "GYP") provided free-of-charge support services to the MILK Fund at the premises 1 Lorong 2 Toa Payoh, #07-00 Braddell House, Singapore 319637 since 14 May 2018 in the form of office facilities including but not limited to utilities, cleaning services, office maintenance services and drinking water. The sponsorship value for the financial year amounted to \$15,240 (2021: \$15,240) - Notes 15 and 17 to the financial statements.

Mr Mah Bow Tan, a member of MILK Fund since 28 February 2022 and the spouse of Dr Sheryn Mah (Trustee and Former President of MILK Fund) is Non-Executive Deputy Chairman and Non-Independent Director of GYP.

(b) South Central Community Family Service Centre Limited

MILK Fund is in partnership with South Central Community Family Service Centre Limited (the "SCC FSC") for KeyStart Housing Stability and Family Partnership Platform programmes. Total disbursement in the financial year amounted to \$564,421 (2021: \$27,433) - Note 16 to the financial statements.

Ms Woo Shea Leen (Honorary Treasurer of MILK Fund) is Director and Treasurer of SCC FSC.

(c) Declaration of Interest

MILK Fund has established a policy relating to management and avoidance of conflicts of interests in compliance with Regulation 18 of Charities (Institutions of a Public Character) Regulations. Under this policy, Executive Committee Members have declared their relationships in other Voluntary Welfare Organisation who have relationships with MILK Fund. In addition, the declaration of interest will be made upon assuming office or commencement of work and will be reviewed annually or earlier when updates are made.

During the financial years 2022 and 2021, the details of Executive Committee Member serving in the organisation is:

Ms Woo Shea Leen (Honorary Treasurer)

South Central Community Family Service Centre Limited:

Director (since 25 September 2013)

Treasurer (since 1 August 2021)

(d) Key management personnel compensation

The MILK Fund is governed by the Executive Committee Members. All Executive Committee Members are volunteers and receive no monetary remuneration for their contributions.

None of the MILK Fund paid staff is a close member of the family of the Executive Committee Members.

21 Income tax

The Society is registered as a charity under the Charities Act 1994 and is exempted from income tax under Section 13 of the Income Tax Act 1947.

22 Financial risk management

The Society's activities expose it to market risk (including currency risk, price risk and interest rate risk), credit risk and liquidity risk. The Society's overall risk management strategy seeks to minimise any adverse effects from the unpredictability of financial markets on the Society's financial performance. It is, and has been throughout the financial year, the Society's policy that no trading in derivative financial instruments shall be undertaken.

The Executive Committee is responsible for setting the objectives and underlying principles of financial risk management for the Society. This includes establishing detailed policies such as authority levels, oversight responsibilities, risk identification and measurement and exposure limits.

(a) Market risk

(i) Currency risk

The Society is not exposed to currency risk as its financial assets and liabilities are dominated in Singapore Dollar.

(ii) Price risk

The Society does not have exposure to equity price risk as it does not hold equity financial assets.

(iii) Interest rate risk

The Society periodically reviews its interest-bearing financial assets and monitors interest rate fluctuations to ensure that the exposure to interest rate risk is within acceptable levels.

(b) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Society. The major classes of financial assets of the Society are bank deposits and other receivables. For receivables and other financial assets, the Society adopts the policy of dealing only with financial institutions and other individual counterparties with high credit standing and history.

Bank deposits maintained with banks have high credit-ratings as issued by international credit-rating agencies.

As the Society does not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statement of financial position.

Credit rating

The Society uses a provision matrix to measure the lifetime expected credit loss allowance for receivables.

In measuring the expected credit losses, receivables are grouped based on shared credit risk characteristics and days past due. In calculating the expected credit loss rates, the Society considers historical loss rates for each category of receivables and adjusts to reflect current and forward-looking macroeconomic factors affecting the collectability.

Receivables are written off when there is no reasonable expectation of recovery, such as counterparty failing to engage in a repayment plan with the Society. Where receivables have been written off, the Society continues to attempt to recover the receivables due. Where recoveries are made, these are recognised in statement of financial activities.

As at 31 March 2022 and 2021, the Society's receivables are all current and considered to have low risk of default, therefore no expected credit loss allowance for was recognised.

22 Financial risk management (cont'd)

(c) Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash and the availability of grants from the government. At the balance sheet date, assets held by the Society for managing liquidity risk included deposits maintained with banks.

The Executive Committee monitors rolling forecasts of the Society's liquidity reserve on the basis of expected cash flow. This is generally carried out in accordance with the practice and limits set by the Society.

At the end of the financial year, all the non-derivative financial liabilities of the Society are due within 12 months. Balances due within 12 months equal their carrying amounts as the impact of discounting is not significant.

(d) Fair value measurements

The fair values of financial assets and liabilities of the Society are assumed to approximate their respective carrying amounts.

(e) Capital management

The Society manages its reserves to ensure that the Society will continue as a going concern.

No changes were made in the Society's objectives, policies or procedures during the years ended 31 March 2022 and 2021 respectively.

(f) Categories of financial instruments

Set out below are the categories of the Society's financial instruments at the reporting date.

	2022	2021
	\$	\$
Financial assets at amortised cost	6,187,976	6,643,434
Financial liabilities at amortised cost	27,827	37,264

As at 31 March 2022 and 2021, the Society has no financial instruments measured at fair value using valuation techniques.

23 Impact of COVID-19

The COVID-19 pandemic has affected almost all countries of the world, and resulted in border closures, production stoppages, workplace closures, movement controls and other measures imposed by the various governments. The Society's operations have likewise been affected by the spread of COVID-19 since 2020.

Set out below is the impact of the COVID-19 on the Society's financial performance reflected in this set of financial statements for the financial year ended 31 March 2022:

i. The Society has assessed that the going concern basis of preparation for this set of financial statements remains appropriate. As disclosed on Note 22(e), the Society manages its reserves to ensure that there are sufficient resources for the Society to continue as a going concern.

The Society will continue to keep a vigilant watch on the challenges that may arise from the ongoing COVID-19 pandemic and uncertainties in the wider macro environment.

24 New or revised accounting standards and interpretations

Certain new accounting standards, amendments and interpretations to existing standards have been published that are mandatory for accounting periods beginning on or after 1 April 2022 or later periods and which the Society has not early adopted. The Society has assessed that the adoption of these new accounting standards, amendments and interpretations to existing standards will not have a material impact on the financial statements.

25 Authorisation of financial statements

The financial statements of the MILK (Mainly I Love Kids) Fund were authorised for issue in accordance with a resolution of the Executive Committee on 24 August 2022.